





First **Star** Scholars **UK** Flexible Working Policy

Date of Last Review	22/03/2026
Review Cycle	Annually
Date (Month/Year) of Next Review	03/2027
Date Policy was First Ratified	16/10/2024
Named Lead for Writing/Review	Emily Hollis MBE
Signed: Diarmuid  Molloy CEO Signed: Robert Gratton	Date 22/03/26

 FSSUK Board of Trustees – Chair	Date 22/03/26
---	-------------------------

Introduction

First Star Scholars UK (the charity) encourages staff to consider flexible working arrangements. The organisation recognises that a better work-life balance can improve employee motivation, performance, and productivity, and reduce stress. Therefore, the charity wants to support its employees to achieve a better balance between work and their other priorities, such as caring responsibilities, leisure activities, further learning and other interests.

The charity is committed to agreeing any flexible working arrangements, provided that the needs and objectives of both the organisation and the employee can be met.

It is the charity's policy to encourage open discussion with employees. If an employee thinks they may benefit from flexible working, they can either:

- contact the Chief Operating Officer (COO) to arrange an informal discussion to talk about the options
- submit a flexible working request, by following the steps in this policy

This policy does not form part of the employment contract and can be amended at any time.

What Flexible Working is

Flexible working is any type of working arrangement that gives some degree of flexibility on how long, where and when an employee works.

For example:

- annualised hours
- compressed hours
- hybrid working
- job sharing
- part-time working
- remote working
- staggered hours
- term-time working
- working from home

These examples are considered to be the typical arrangements that employees will request. However, the charity recognises that there may be alternatives or a combination of options which are suitable to both the organisation and the employee.

Types of Flexible Working

Annualised hours

Annualised hours means an employee's contractual working hours are calculated as the total number of hours to be worked over the year. The employee has some flexibility on when they work these hours over the year.

Usually the hours will be divided into set rostered hours during busy periods, and unallocated hours during quieter periods. An employee can decide when to work their unallocated hours, subject to some limitations.

Payment will be in 12 equal instalments. However, arrangements may be permitted where the pay for the work actually done is in the period the payment relates to.

Compressed hours

Compressed hours means an employee works their usual full time hours in fewer days by working longer blocks. There is no reduction in the employee's pay. For example, a 5-day week is compressed into 4 days, or a 10-day fortnight into 9 days.

Hybrid working

Hybrid working is a mixture of working remotely and in the employer's premises. Working remotely can include working from home or other agreed locations.

Job sharing

Job sharing is an arrangement where a full-time post is divided into 2 part-time roles. The 2 job holders then share the overall duties and responsibilities. Their skills and the hours each employee wishes to work must be compatible, and meet the needs of the charity.

Pay and benefits are shared in proportion to the hours each person works. Job sharing can be considered where the creation of a single part-time post is difficult, or where 2 individuals wish to work part-time.

Part-time working

Part-time working covers any arrangement where an employee is contracted to work anything less than typical full time hours for the type of work in question. For example, an employee who works Monday to Wednesday.

Posts are available on a part-time basis, except where this is not practical.

Remote working

Remote working means working from anywhere other than the employer's premises. This can include working from home or any other agreed location.

The charity can consider remote working as being an occasional agreed day, a mix of working remotely and in the workplace, or a full-time arrangement.

Staggered hours

Staggered hours means having a different start and finish time to other employees. For example, working from 7am to 4pm instead of 9am to 6pm.

Term-time working

Term-time working is where an employee's contractual working hours are during school terms only.

An employee does not work during school holidays. Any weeks above their annual leave entitlement are unpaid. Salary can be paid in 12 equal monthly instalments. Alternatively, an employee can ask to be paid for the time worked only and receive no pay during the holidays apart from their holiday entitlement (annual leave).

Working from home

Working from home or homeworking is when an employee regularly carries out all, or part of, their duties from home rather than the employer's premises. The organisation can consider homeworking being an occasional agreed day, a mix of working at home and in the workplace, or a full time arrangement.

Our Approach to Flexible Working

The charity is committed to providing a range of appropriate working patterns.

There are many different types of flexible working. While some might not be practical for every job, it's likely other types will work. The charity commits to look at what's possible.

Where a flexible working arrangement is requested, the charity will take into account a number of criteria. This includes:

- the costs associated with the proposed arrangement
- the effect of the proposed arrangement on other staff
- the need for, and effect on, supervision
- the existing structure of the charity
- the availability of staff resources
- details of the tasks specific to the role
- the workload of the role
- whether it is a request for a reasonable adjustment related to a disability
- health and safety issues

The charity is committed to agreeing any flexible working arrangements, provided that the needs and objectives of both the charity and the employee can be met.

Eligibility

All employees have a statutory right to request flexible working from the first day of employment. The charity is also open to discussing flexible working arrangements with employees before their first day.

Submitting a Flexible Working Request

An employee is entitled to submit 2 statutory flexible working requests in a 12-month period.

An employee can only have one live request at a time. A request will stay live until any of the following happen:

- the charity makes a decision
- the employee withdraws the request
- the employee and charity agree an outcome
- it's been 2 months since the date of the request

All requests must be made in writing to the COO. If the COO wishes to make a request, this should be made in writing to the CEO. If the CEO wishes to make a request, this should be made in writing to the Chair of Trustees.

Any request must include:

- the date of the request
- the changes that the employee is seeking
- the date the employee would like the proposed change to start
- whether this is a statutory or non-statutory request
- whether the employee has made any previous flexible working requests to the organisation

- the dates of any previous requests

If the request relates to a reasonable adjustment for a disability under the Equality Act 2010, the employee should make this clear in the request.

If a request does not contain all of the required information, the COO will advise the employee what else they need to provide and ask the employee to resubmit the request.

Responding to a Flexible Working Request

The COO, CEO and Chair of Trustees will consider the proposed flexible working arrangements. They will look at the potential benefits and adverse effects to the employee and to the charity in implementing the proposed changes.

Each request will be considered on a case-by-case basis, in the order they are received. Agreeing to one request will not set a precedent or create the right for another employee to be granted a similar change to their working pattern.

Where an employee's request needs further discussion, the charity will invite the employee to a consultation meeting. If a meeting is arranged, it will be held within 10 working days of the charity receiving the request. This time limit may be extended with the agreement of both the employee and the COO.

Where an employee's request can be approved in full without a consultation meeting, the organisation will confirm this in writing within 10 working days of receiving the request. This will include details of the new arrangements and an invitation to talk about the new arrangements. This time limit may be extended with the agreement of both the employee and the COO.

The charity will make a decision on all requests, including any appeal within a maximum of 2 months. This time limit may be extended with the agreement of both the employee and the COO.

Consultation Meetings about Flexible Working

If the employee is invited to a consultation meeting, the COO will discuss:

- the request
- how the proposed working arrangements might work
- how it could be of benefit to both the employee and charity

The employee will be given advance notice of the time, date and place of the meeting. If the initial date is problematic, then one further date will be proposed. This meeting will be in person or a video call, or a telephone call if neither of those are possible.

At the meeting the employee may, if they wish, be accompanied by a colleague or a trade union representative.

If the employee fails to attend a meeting and then fails to attend a rearranged meeting without good reason, their request will be deemed to have been withdrawn.

Communicating a Decision After Consultation

After a consultation meeting, the request may be granted in full, in part or refused.

The charity may:

- propose an alternative option
- grant the request on a temporary basis
- ask the employee to try the flexible working arrangement for a trial period

If a working arrangement is agreed, the employee will be sent a confirmation letter within 10 working days of the consultation meeting. This will include details of the new arrangements and an invitation to talk about the new arrangements.

If the charity refuses the request, the employee will be given the decision in writing within 10 working days of the consultation meeting.

Right to Appeal a Decision

An employee has the right to appeal the decision if their request is refused or is only agreed in part.

The employee may submit an appeal within 5 working days of being notified of a decision on their request. This should be done in writing and clearly state the reasons for their appeal.

The appeal will be heard within 5 working days. The employee will then be informed of the outcome of their appeal within 5 working days of an appeal meeting. These time limits may be extended with the agreement of both the employee and the COO.

At the appeal meeting the employee may, if they wish, be accompanied by a workplace colleague or a trade union representative.

Requesting a Reasonable Adjustment

The charity is committed to reducing and removing disadvantages for disabled employees.

If an employee needs to change where, how or when they work because of their disability, they can request a reasonable adjustment under the Equality Act 2010. If an employee requests a reasonable adjustment, they do not need to also make a flexible working request.

To request a reasonable adjustment, send your request by email or letter to the COO (CEO if you are the COO, Chair of Trustees if you are the CEO) and include:

- that you're making a request for a reasonable adjustment under the Equality Act 2010
- the adjustment you're requesting

The COO will discuss your request with you within 5 working days of the charity receiving the request. The outcome will be confirmed in writing within 5 working days of the discussion, including any agreed reasonable adjustments. These time limits may be extended with the agreement of both the employee and the COO.

Trialling New Working Arrangements

Where there is some uncertainty about whether the flexible working arrangement is practical for an employee or the charity, a trial period may be agreed.

A trial period will allow enough time to implement and get used to the new arrangement before making any decisions on its viability.

The charity will put any trial arrangements in writing to the employee. This will include their new working pattern and make clear that it is only a temporary change to the employee's terms and conditions.

The employee will be informed in writing of the start and end dates of the trial period. The charity may reduce or lengthen the trial period where necessary, with the agreement of the employee.

The organisation will reserve the right, at the end of the agreed trial period, to require the employee to revert to their previous working arrangement. In this situation, the organisation will give the employee 4 weeks' notice.

Varying an Employee's Contract

Where flexible working practices are agreed as a permanent change, any variation to the employee's terms and conditions will be put in writing. Written confirmation of the changes will be sent to the employee within one month of the change being agreed.

If the employee has any questions or concerns, they should contact the COO.

Complaints and Further Information

An employee should raise any concerns with the Chair of Trustees if they:

- are not satisfied with any stage of the flexible working request process
- feel they have been treated unfairly because they've made a flexible working request

If informal discussions do not resolve the matter to an employee's satisfaction, they should raise a grievance under the charity's grievance procedure.

Version Control - Approval and Review

Version No.	Approved by	Approval Date	Main Change	Review Period
1.0	Diarmuid Molloy	16 October 2024	New policy format approved	Annually
1.1	Diarmuid Molloy	28 September 2025	Change from Director of Operations to COO	Annually
2	Diarmuid Molloy	22 March 2026	Updated in line with April 2026 UK flexible working legislation and ACAS guidance	Annually